

THE DIRECTORSHIP 100 2009

The Most Influential People in the Boardroom

(listed in alphabetical order)

William Ackman	Claes Dahlbäck	Muhtar Kent	Alfred Osborne
Luis A. Aguilar	Kenneth Daly	Donald R. Keough	Samuel J. Palmisano
Sharon Allen	Julie Hembrook Daum	Robert Khuzami	Helmut Panke
Gavin Anderson	George Davis	Maria M. Klawe	Troy A. Paredes
Philip A. Armstrong	Joseph Dear	Jannice Koors	Donald F. Parsons Jr.
Norman R. Augustine	Paul DeNicola	Richard H. Koppes	Harry J. Pearce
Sheila C. Bair	Samuel A. DiPiazza Jr.	Daniel J. Kramer	Harvey L. Pitt
Steve Ballmer	Christopher Dodd	James L. Kroeker	Mark Preisinger
Neil Barofsky	Thomas J. Donohue	Paul Krugman	Becky Quick
Maria Bartiromo	John Doyle	Larry Kudlow	Christina Romer
Dominic Barton	Dina Dublon	Robert J. Kueppers	Marc S. Rosenberg
David Batchelder	Ed Durkin	J. Travis Laster	Mary Schapiro
Lucian Bebchuk	Charles Elson	Richard Levick	James J. Schiro
Irv Becker	Rahm Emanuel	Edward Liddy	Charles Schumer
Richard Bennett	John Engler	Marty Lipton	Stephen Schwarzman
Robert Bennett	Kenneth Feinberg	Carol Loomis	Anne Sheehan
Dennis Beresford	Roger W. Ferguson Jr.	Jay W. Lorsch	F. Daniel Siciliano
M. Ethan Berman	Richard Ferlauto	Mindy S. Lubber	Damon A. Silvers
Ben S. Bernanke	Timothy P. Flynn	Joann S. Lublin	Ruth J. Simmons
Stanley Bernstein	Margaret M. Foran	Steve Mader	Anne Simpson
Jeff P. Bezos	Steve Forbes	David F. Marquardt	Danette Smith
Lloyd C. Blankfein	Cynthia M. Fornelli	Walter E. Massey	David W. Smith
Amy Borrus	Barney Frank	Mary Pat McCarthy	Michael Smith
Richard C. Breeden	Barbara Hackman Franklin	Robert McCormick	Jeffrey Sonnenfeld
Beth A. Brooke	Stephen Friedman	William E. McCracken	Andrew Ross Sorkin
John H. Bryan	Charlie Gasparino	William McGuinness	Anne Stausboll
Warren Buffett	Bill Gates	Patrick McGurn	Myron Steele
Peter Butler	Timothy F. Geithner	James Melican	Leo E. Strine Jr.
Marshall Carter	William W. George	Keith Meyer	Lawrence Summers
Martha Carter	Kayla Gillan	Pearl Meyer	David Swinford
Kathleen L. Casey	Raymond V. Gilmartin	Ira Millstein	James S. Turley
James I. Cash Jr.	Robert Giuffra	Nell Minow	Christine Varney
John J. Castellani	Holly Gregory	Lakshmi N. Mittal	E. Norman Veasey
William B. Chandler III	Robert Greifeld	Gretchen Morgenson	Paul Volcker
Ram Charan	Joseph Grundfest	Alan Mulally	Elisse B. Walter
Doug K. Chia	Rajat K. Gupta	Alan Murray	Elizabeth Warren
Stephen Chipman	Bonnie W. Gwin	David Nadler	Paul Washington
Hye-Won Choi	Steven Hall	Thomas J. Neff	Henry Waxman
Peter Clapman	Robert E. Hallagan	Marilyn Carlson Nelson	Edward Whitacre
John Coffee	Reed Hastings	Duncan Niederauer	Ralph Whitworth
William D. Cohan	Edward Herlihy	John W. Noble	John Wood
H. Rodgin Cohen	Robert H. Herz	Floyd Norris	Ann Yerger
Gary D. Cohn	Eric Holder	Charles H. Noski	
Geoff Colvin	Carl Icahn	Edward Nusbaum	
Frederic W. Cook	Steve Jobs	Barack Obama	
Christopher Cooper-Hohn	James A. Johnson	Justus O'Brien	
Jim Cramer	Lois D. Juliber	Ellen Odoner	
Bill Crist	David Katz	John F. Olson	
Andrew Cuomo	Henry Keizer	Nels Olson	

Note: More than 100 individuals are named because some listings contain more than one person at the same company or within the same group.